

Innovation and Entrepreneurship Support Entities

An International Profile Research Study

This is a study of a selected list of governmental non-profit Innovation and Entrepreneurship Support Entities that exist internationally. Such entities are chosen to be very close in nature and function to the Technological Innovation and Entrepreneurship Center (TIEC). A profile exists for each one revealing overview information that could be of value to TIEC strategy and operation.

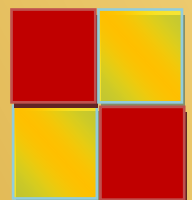
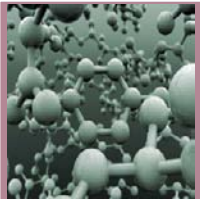
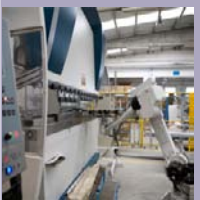
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Statistical Summary

Similarity with TIEC Programs	MDEC	EI	IDA	NEC	NIA	TSB	LTN	NESTA	VINNOVA	CIIE	E INNOVA	EEN	EIT	BIS	WHI	CSF
Awareness																
Branding																
Celebration																
Technology Specific Clusters																
IP Exchange																
MNC (Attract & Collaborate)																
Start up Support																
Innovation Support																
Public Private Funding																
Innovation Platform																
Capacity Building																
Policy Acceleration and Advocacy																
Innovation Assessment and Certification																

Type of Function		
Pure Fund	Catalyst	Hybrid
		MDEC
		EI
		IDA
		NEC
		NIA
		TSB
	LTN	
		NESTA
		VINNOVA
		CIIE
		Europe INNOVA
		EEN
		EIT
		BIS
	WHI	
		CSF
0	2	14

Ecosystem Focus		
Academia	Industry	Both
		MDEC
		Ei
		IDA
	NEC	
		NIA
		TSB
		LTN
		NESTA
		VINNOVA
		CIIE
	Europe INNOVA	
	EEN	
		EIT
		BIS
	WHI	
		CSF
0	4	12

Entity number 1	
Organization Name	Multimedia Development Corporation (MDEC)
Website	www.mdec.my
Logo	
Type of Organization	Governmental
Country	Malaysia
Year of Establishment	1996
Overview and Objectives	<p>We are the Multimedia Development Corporation or MDeC which directs and oversees Malaysia's National ICT (Information & Communication Technology) Initiative, the MSC Malaysia (formerly known as the Multimedia Super Corridor in Malaysia).</p> <p>MDeC is committed to:</p> <ul style="list-style-type: none"> ■ Drive MSC Malaysia by empowering businesses and connecting communities through ICT ■ Facilitate Malaysia's goal of becoming the preferred location for ICT and multimedia innovations, operations and services
Vision	<p><i>"Leadership in the Information Age"</i></p> <ul style="list-style-type: none"> • To shape a world-class environment • To attract and nurture leading-edge and world-class companies • To facilitate knowledge transfer and wealth creation • To build a well-mandated, value based and highly effective organization
Mission	<p><i>"To realise Malaysia as a global hub and preferred location for ICT and multimedia innovations, services and operations"</i></p> <p>The Corporate Mission of the Multimedia Development Corporation is to ensure that MSC Malaysia is the world's best environment to harness the full potential of multimedia. It is also committed to proactively collaborate with Government and companies for mutual enrichment by committing to the following:</p> <ul style="list-style-type: none"> • Shaping a World Leading Environment <ul style="list-style-type: none"> • Continuously review the Bill of Guarantees and ensure its implementation in both spirit and letter. • Actively assist Government to pioneer, develop and update cyberlaws, formulate policy, and modify practices to provide a sound framework for MSC Malaysia. • Ensure the Open Multimedia Network provides the required bandwidth and quality at globally-competitive tariffs with cost-effective interconnection for Value-Added Services. • Ensure the timely development of top-quality physical infrastructure to

provide a balanced living and working environment.

• **Attracting nurturing leading-edge and world-class companies**

- Attracting world-leading multimedia companies with a distinctive package of benefits.
- Foster the development of "web" based collaboration in MSC Malaysia, Malaysia and globally.
- Catalyse and nurture local companies and SMEs to become global players by forging successful smart partnerships between Malaysian and international companies.
- Develop Flagship Applications to create value for Malaysia and for the leading multimedia companies that participate.
- Realise the promise of mutual enrichment by making it easy and cost effective for companies to do business in MSC Malaysia.

• **Facilitating knowledge transfers and wealth creation**

- Catalyse a transformation in how companies, governments and companies can collaborate to share knowledge and create wealth.
- Promote technology and knowledge development in MSC Malaysia through incentives for commercial R&D and through the establishment of leading incubation centres.
- Enhance domestic productivity through making multimedia products and services available to other sectors of the economy.
- Facilitate innovation and entrepreneurship by supporting the development of a financial infrastructure that provides venture capital and public listings for smaller companies.
- Support the development of skilled IT human resource by facilitating IT learning across all age groups, producing international exchange programs, and by supporting a National Services Program.
- Build MSC Malaysia into a regional centre for fostering IT knowledge sharing by encouraging events, seminars and dialogues.

• **Building a well-mandated, value-based, highly-effective institution**

- Proactively delight our clients by regularly measuring and improving their levels of satisfaction in a seamless and consistent way.
- Build strong, sustainable relationships with companies, government agencies, and international organizations.
- Inspire our employees to achieve their full potential as a high-performing team with core values of integrity, professionalism, and a commitment to continuous learning in a happy family environment.
- Ensure that MDeC becomes self-financing in a manner consistent with our core values.
- Develop, maintain, and integrate our core resources - people, process, and technology - through innovation and creativity.

# of Employees	13 board of directors + 8 Senior leadership team + rest of employees.
Industries that it serve	ICT

Profit/Non Profit	Non-Profit
Source of Fund (How do they get their budget)	Government. Not detailed further.
Role in supporting organizations (Pure Fund - Catalyst/Mobilizer - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	Industry and Academia
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	Reporting to MOSTI Minister. (MOSTI: Ministry of Science, Technology, and Innovation)
Programs and Services	<p>The ICT MSC Malaysia Status Program</p> <ul style="list-style-type: none"> ○ <i>MSC Malaysia is your gateway to growing profits in Asia's booming information and communications technology (ICT) markets. Modeled to be a world-class hub for development and nurturing of the Nations's ICT industry, it gives you the best of first-world knowledge and infrastructure, at developing-nation costs. This applies for:</i> <ul style="list-style-type: none"> ▪ <i>Companies</i> ▪ <i>Institutes for higher learning</i> ▪ <i>Incubators</i> ▪ <i>Cybercities</i> ▪ <i>Cybercenters</i> ○ <i>Offers:</i> <ul style="list-style-type: none"> ▪ <i>World-Class Physical Infrastructure</i> ▪ <i>Cutting-Edge Communication Infostructure</i> ▪ <i>Cyberlaws</i> ▪ <i>Financial Incentives</i> ▪ <i>Non-financial Incentives</i> ○ Capacity and Capability Development program <ul style="list-style-type: none"> ○ Technopreneur Development <ul style="list-style-type: none"> ▪ <i>Technopreneur Pre-Seed fund program</i> ▪ <i>K-Workers Development Program</i> ▪ <i>Undergraduate Skills Program (USP)</i> ▪ <i>Graduate Trainee Program (GTP)</i> ▪ <i>Job Camp (JC)</i> ▪ <i>Industry-Academia Collaboration (IAC)</i> ▪ <i>Certificate for Business English and Communications Skills Program (CiBEC)</i> ○ ICON (Integrated Content Development Program) <ul style="list-style-type: none"> ▪ <i>ICONedu (Online Education Content Creation Grant)</i> ▪ <i>ICONity (Online Social and Community Content Creation Grant)</i> ▪ <i>ICONex</i> ▪ <i>ICONApps</i> ▪ <i>MSC Malaysia Creative Content Center (MAC3)</i> ○ Research and Development Grant Scheme

- Intellectual Property Grant Scheme
- MAC3 Funding (Malaysia Animation Creative Content Center) Co-Production Fund
- CADC (Creative Applications and Development Center)
- Expatriates services (E-Expats Center)
- MNC Partnerships Programs
 - IBM, Microsoft, SAP, BT

Additional Information

Two Subsidiaries:

MSC Venture Corporation (MSCVC)

MSC Venture Corporation is a premier venture capital organization in Malaysia specializing in funding innovative companies in the Information Communication Technology (ICT) industry including but not limited to Internet companies, software developers, content creators and communication solution providers.

Telephone : +603 2093 2878 +603 2093 2878

Fax : + 603 2094 6878

e-mail : mscvc@MDeC.com.my

URL : <http://www.mscvc.com.my>

MSC Technology Centre (MSCTC)

MSCTC was incorporated in 1997 in tandem with the development of Malaysia's Information Technology initiative the Multimedia Super Corridor (MSC Malaysia). Its mission was to build a 'Technology Capture Mechanism', which will preserve the invaluable knowledge capital accrued from the experience in managing and developing Malaysia's world class Multimedia Super Corridor


Tel: 603-83181980

Fax: 603-83181981

URL: <http://www.msctc.com.my>

KPIs

N/A

Entity number 2	
Organization Name	Enterprise Ireland
Website	http://www.enterprise-ireland.com/en/
Logo	
Type of Organization	Governmental
Country	Ireland
Year of Establishment	!
Overview and Objectives	<p>Enterprise Ireland is the government organization responsible for the development and growth of Irish enterprises in world markets. We work in partnership with Irish enterprises to help them start, grow, innovate and win export sales on global markets. In this way, we support sustainable economic growth, regional development and secure employment.</p> <p>Our range of services is extensive, from funding, to making introductions in key international markets.</p> <p><u>Funding supports</u> - a range of supports, for start-ups, expansion plans, and R&D business plans.</p> <p><u>Export assistance</u> - including the provision of in-market services, local market information and the facilities of our international office network.</p> <p><u>Supports to develop competitiveness</u> - helping companies to become leaner to make them more competitive in international markets.</p> <p><u>Incentives to stimulate in-company R&D</u> – new product, service and process development to ensure sustainability, and growth through the evolution of products and services.</p> <p><u>Assistance with R&D collaboration</u> - with research institutions, to develop and bring to market new technologies, products or processes.</p> <p><u>Connections and introductions to customers overseas</u> - we provide access to a global network of contacts - from heads of government to end customers.</p>
Vision	Detailed in their 2008-2010 Strategy document. “Transforming Irish Industry”
Mission	The mission of Enterprise Ireland is to accelerate the development of world-class Irish companies to achieve strong positions in global markets resulting in increased national and regional prosperity.
# of Employees	N/A
Industries that it serve	Not focused on a specific technology sector

Profit/Non Profit	Non-profit
Source of Fund (How do they get their budget)	Not detailed
Role in supporting organizations (Pure Fund - Catalyst/Mobilizer - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	Both
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	There is a board. Reporting to: Minister for Enterprise, Trade and Employment
Programs and Services	<p>1. Funding Support and Program</p> <p>Enterprise Ireland is the state agency responsible for supporting the development of manufacturing and internationally traded services companies. We provide funding and supports for companies - from entrepreneurs with plans for a high potential start-up through to large companies expanding their activities, improving efficiency and growing export sales. We also provide funding and supports for college based researchers to assist in the development, protection and transfer of technologies into industry via licensing or spin-out companies.</p> <ul style="list-style-type: none"> ▪ Company Funding by Stage of Development <ul style="list-style-type: none"> ○ Have a startup Idea ○ High-Potential Startup Funding (HPSF) ○ Established SME Funding (> 10 employee) ○ Large Company Funding (> 250 employee) ▪ Researchers in Higher Education Institutes <ul style="list-style-type: none"> ○ Funding to Commercialize Research ○ Funding to Collaborate with Industry in Ireland ○ Funding for International Research Projects <p>2. Export Information and Advice</p> <p>Success in export markets is crucial to the long-term growth of Irish businesses and the Irish economy. Support for companies focused on growth through international sales is a priority for Enterprise Ireland. We are committed to facilitating the development of a strong exporting sector by offering flexible solutions to client needs.</p> <ul style="list-style-type: none"> ▪ Market Sector Advice and Information ▪ International Office Network ▪ Trade Events and Missions ▪ Building Export Selling capabilities ▪ Funding to Explore Export Opportunities <p>3. Research and Innovate</p>

The application of research and innovation to business challenges is critical to the success of the Irish economy. We provide supports for both companies and researchers in Higher Education Institutes to develop new technologies and processes that will lead to job creation and increased exports.

- **R&D and Innovation Support for Companies**
 - R&D and Innovation Funding
 - Source/License New Technologies
 - Access EU and ESA Research Support
 - Collaborate with Companies/Research Institutes
- **Researchers for Higher Education Institutes**
 - Research Commercialization Support
 - Technology Transfer Support System
 - Spin-Outs
 - Collaborate with Industry
 - EU Programs and Networks

4. Management ... Strategy and Advice

Enterprise Ireland offers customized management development programs, delivered in collaboration with leading international providers, to inspire you as a business leader, to equip you with the tools and techniques to operate more effectively, and to achieve real business results in international markets.

- **Access Strategic Advice and Expertise**
- **Learn Skills to Start and Develop your Business**
- **Develop Export Selling capability**
- **Leadership and Management Development**

5. Productivity ... Building Competitiveness

In today's business environment you are competing against global competition. It is essential that you understand your company's competitiveness position compared to international competitors and introduce measures to maintain and improve your position in the market place.

Enterprise Ireland can work with you to identify and measure competitiveness issues, we can introduce you to best practices in your industry, and support you by providing access to our range of competitiveness building tools, including our Company

Competitiveness Health Check, our Lean Offer and our GreenTech Offer. All our supports are available to our clients and are designed to build the experience, knowledge and capability of your people to improve your company's performance and ensure a strong competitiveness position in global markets.


- **Company Competitiveness Health Check**
- **Lean Business Offer**
- **Build a Green and Sustainable Business**
- **Applied Innovation Assignments**

Additional Information

Technology Ireland publication Published six times per year, **Technology Ireland** is dedicated to providing the inspiration to innovate. Entrepreneurs, researchers and technology managers share their stories of digging deeper and pushing the boundaries, providing motivation and advice based on their real-life experiences of what works, and what doesn't. www.enterprise-ireland.com/en/Publications/Technology-Ireland/

KPIs

N/A

Entity Number 3	
Organization Name	IDA Singapore
Website	www.ida.gov.sg
Logo	
Type of Organization	Governmental
Country	Singapore
Year of Establishment	The Infocomm Development Authority of Singapore (IDA), a statutory board of the Singapore Government, was formed on 1 December 1999 when the government merged the National Computer Board (NCB) and Telecommunication Authority of Singapore (TAS), as a result of a growing convergence of information technology and telephony. IDA aims to grow Singapore into a dynamic global infocomm hub and to leverage infocomm for Singapore's economic and social development.
Overview and Objectives	<p>Singapore sees the importance of infocomm as an engine of growth for the economy. The building of a vibrant infocomm ecosystem is key to supporting the vision of An Intelligent Nation 2015 (iN2015), A Global City, Powered by Infocomm.</p> <p>IDA plays four key roles in driving Singapore's transformation into an Intelligent Nation and a Global City through infocomm.</p> <p>1. Infocomm Industry Development</p> <p>IDA aims to build a vibrant infocomm ecosystem by attracting multinational corporations and innovative foreign companies to Singapore to complement local infocomm enterprises and start-up companies. It also seeks opportunities to grow the infocomm industry by facilitating the entry of Singapore infocomm companies into the global marketplace.</p> <p>One of IDA's key responsibilities is creating a conducive, innovative, and competitive infocomm environment that is both proconsumer and pro-business. As the telecommunications regulator, IDA puts in place policies and regulatory frameworks to ensure free and fair competition in the telecoms market in Singapore so that consumers of infocomm products and services benefit from greater choices.</p> <p>To support growth of the infocomm industry, IDA also partners the industry and Institutes of Higher Learning in initiatives to develop infocomm competencies in key economic sectors, develop globally competitive infocomm professionals as well as to attract and retain infocomm talent.</p> <p>IDA also seeks to build a Next Generation National Infocomm Infrastructure to meet the needs of the government, businesses and people. The wired</p>

component of the infrastructure - the Next Generation Nationwide Broadband Network (Next Gen NBN) - will deliver ultra-high broadband at speeds of up to 1Gbps and beyond, to all homes, offices and schools while the complementary wireless component - the Wireless Broadband Network - will offer pervasive connectivity on the move.

2. Government Chief Information Officer

As the Chief Information Officer for the Singapore Government, IDA is responsible for masterplanning, project-managing and implementing various infocomm systems and capabilities for the Government. It oversees IT standards, policies, guidelines and procedures for the Government, and manages the infocomm security of critical infocomm infrastructure.

IDA also works with other public agencies to increase the reach and richness of e-Government services. Today, about 1,600 public sector services are available online.

IDA is also driving efforts to make these services available on mobile platforms to enable users to transact with the Government while on the move.

3. Sectoral Transformation Through Infocomm

IDA promotes the adoption of infocomm technology as a key enabler to enhance Singapore's economic competitiveness. It works with both public and private organisations to spearhead the strategic use of infocomm in the various sectors such as education, healthcare, manufacturing, logistics, tourism, transport, entertainment and finance.

4. People Sector Enrichment Through Infocomm

IDA is committed to bringing the benefits of infocomm technology to the population. Working with organizations in the people sector and the infocomm industry, IDA develops initiatives to encourage the less ICT savvy to enrich their lives through adopting infocomm and using infocomm in a more sophisticated way. This includes providing assistance to low income households, senior citizens and people with disabilities to acquire computers and get connected to the Internet.

Vision	<i>To realize the vision of iN2015.</i> www.ida.gov.sg/About%20Us/20070903145526.aspx
Mission	<i>As in iN2015</i>
# of Employees	N/A
Industries that it serve	Information and Communication Technologies
Profit/Non Profit	Non-Profit (not Detailed)
Source of Fund (How do they get their budget)	Not detailed.

Role in supporting organizations (Pure Fund - Catalyst/Mobilizer - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	All
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	Not detailed
Programs and Services	<p>Technology-Related Programs</p> <ul style="list-style-type: none"> • Green Data Centre Innovation Challenge Call-for-Collaboration. • Green Data Centre Standard. • Asia IC Card Forum (AICF) • Collaborative Engineering Program (CEP). • Consumer Information on Residential Broadband Services in Singapore • digitalCommunity@SG • Framework for Web Services Implementation (FWSI) • Mobile 2-D Barcode • Specification for Contactless e-Purse Application (CEPAS). • Infocomm Technology Roadmap (ITR) • ICT Standardization • Proof of Concept Lab <p>Industry Development Related Programs</p> <ul style="list-style-type: none"> • Infocomm Start-Ups Development Programs <ul style="list-style-type: none"> • Infocomm Start-up Program (iSTART) • Infocomm Business & Engineering Start-up Program (iBEST) • Technology Enterprise Commercialization Scheme (TECS) • Infocomm Singapore Brand • Shared IT Services Hub

- Infocomm Local Industry Upgrading Program (iLIUP)
- Overseas Development Program (ODP)
- The Digital Marketplace
- Trusted Digital Cinema Hub
- Connected Games Program

Manpower Development Related Programs

Infocomm Professionals

- Infocomm Leadership and Development Program (iLEAD)
- National Infocomm Competency Framework (NICF)
- Critical Infocomm Technology Resource Program (CITREP)

Students

- National Infocomm Scholarship (NIS)
- Integrated Infocomm Scholarship (IIS)
- Enhanced Learning in Infocomm Technology (ELITe)
- Infocomm Clubs Program
- National Infocomm Competition (NIC)

Infrastructure related Programs

- Data Centre Park (DCP)
- National Authentication Framework (NAF)
- Next Generation Nationwide Broadband Network (Next Gen NBN)

- Singapore Internet Exchange
- Wireless Broadband Network
- Wireless@SG Program

Sector Development related Programs

Education

Financial Services

Healthcare

Manufacturing & Logistics

Tourism, Hospitality & Retail

Government

Small & Medium-Sized Enterprises


Community

Policies and Regulations work

Many acts, regulations, frameworks, standards developed.

KPIs

N/A

Entity Number 4	
Organization Name	National Entrepreneur Center <i>(Formerly Disney Entrepreneur Center)</i>
Website	www.nationalec.org
Logo	
Type of Organization	Government (Public-Private Partnership)
Country	USA - Central Florida
Year of Establishment	<p>2003 ... The Entrepreneur Center was founded in 2003 through the vision and direction of Mayor Richard T. Crotty of Orange County Florida, and the cooperative efforts of Mr. Al Weiss, President of The Walt Disney World Company, and Dr. John Hitt, President of The University of Central Florida. Originally named the Disney / SBA National Entrepreneur Center, then the Disney Entrepreneur Center and now operating as the National Entrepreneur Center, our center is a unique, public/private partnership dedicated to the education, support, and development of our small business community and is funded entirely through sponsorship support.</p> <p>Since inception, the center's service provider organizations have trained, counseled, and assisted the small business community in record numbers. These resident organizations, and the businesses they serve, have received international attention, national recognition and provided significant economic impact</p>
Vision	
Overview and Objectives	<p>At the National Entrepreneur Center, we are dedicated to fostering the spark of a new business idea, supporting business growth, and providing resources to the mighty oaks of small business in Central Florida.</p> <p>So, whether you're an experienced business pro or a budding entrepreneur, you will find that the National Entrepreneur Center is where business is happening in Central Florida. From free one-on-one business counseling, and low-cost seminars, to high-impact networking opportunities, the National Entrepreneur Center can connect you with what you need to succeed.</p>
Mission	The National Entrepreneur Center is a public-private partnership dedicated to the development, growth, and success of small businesses. Through a cooperative effort of a diverse group of business support organizations, the Center provides access to professional assistance, quality educational programming, and access to practical industry experience.
# of Employees	3 core staff ... Each service providers has his own staff
Industries that it serve	All types
Profit/Non Profit	Non-Profit

<p>Source of Fund (How do they get their budget)</p>	<p>The National Entrepreneur Center is a unique public/private partnership dedicated to the education, support, and development of our small business community. Each of these sponsoring organizations has contributed substantially in their time, money, and resources to establish and operate this unique resource, which is now home to a variety of business support organizations, providing free technical assistance to thousands of businesses annually.</p> 
<p>Role in supporting organizations(Pure Fund - Catalyst/Mobilizer - Hybrid)</p>	<p>Hybrid</p> <p>The National Entrepreneur Center provides a single location where small businesses can access a variety of business resources, technology, research tools and more than 8 resident support organizations who can provide:</p> <ul style="list-style-type: none"> • Free One-on-One Business Coaching • Low-cost Seminars • Powerful Networking Events • Access to Business Building Tools and Resources • Certification assistance for Minority Owned Businesses • Connections to Procurement Opportunities • Publicity Opportunities <p>This one-of-a-kind resource is available to any small business and is continually evolving to serve the needs of our dynamic and diverse small business community</p>
<p>Ecosystem Focus (Academia - Industry)</p>	<p>Small businesses</p>
<p>Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)</p>	<p>A board representing the public-private partnership</p>

Programs and Services

Service Providers

- ▼ National Entrepreneur Center
- ▼ Hispanic Business Initiative Fund (HBIF)
- ▼ Orange County Government
- ▼ SCORE, Counselors to America's Small Business
- ▼ Small Business Development Center at UCF
- ▼ UCF Business Incubation Program (UCFBIP)
- ▼ U.S. Dept. of Commerce (USDOC)

On-site Community Partners


- ▼ African American Chamber of Commerce
- ▼ British-American Chamber of Commerce of Central Florida
- ▼ Central Florida Disability Chamber
- ▼ Hispanic Chamber of Commerce of Metro Orlando
- ▼ National Association of Women Business Owners - Orlando (NAWBO)
- ▼ The Central Florida Chapter of the National Black MBA Association

SERVICE PROVIDERS	Services								
	Access to Capital	Advising & Monitoring	Certification Asst.	Construction Asst Program	Int'l Trade Asst.	1 on 1 Counseling	Growth Planning Asst.	Govt Contracting Asst.	Training & Seminars
Alliance	📍	📍	📍	📍		📍	📍		📍
BBIF	📍	📍	📍			📍			
FFCFC	📍								
HBIF	📍	📍	📍	📍		📍	📍		📍
MOUL	📍	📍				📍			📍
SBDC	📍	📍				📍	📍	📍	📍
SCORE		📍					📍		📍
UCFTI		📍				📍	📍	📍	📍
USDOC				📍				📍	

Additional Information

KPIs

- # of clients
- # of counseling/business coaching sessions
- # of Seminars
- Survey of clients after taking services – *Jobs created & Economic growth*
- # of Businesses started
- All Ethnicity coverage
- Geographic Service Coverage

Entity Number 5	
Organization Name	National Innovation Agency (NIA)
Website	http://www.nia.or.th/2009/en/
Logo	
Type of Organization	Public
Country	Thailand
General Information	<p>The National Innovation Agency (NIA) was established by the Ministry of Science and Technology on October 1, 2003. Since its inception up to September 1, 2009, NIA operated as an autonomous agency, under the supervision and policy guidance of the National Innovation Board, but outside the normal framework of the civil service and state enterprise. From September 2, 2009 onwards, NIA was restructured and became the National Innovation Agency (Public Organization) - NIA, while remaining under the umbrella of the Ministry of Science and Technology. National Innovation Agency(NIA) was established to support national innovation by connecting knowledge and utilizing knowledge management.</p> <p>The aim of NIA is to efficiently develop innovation in the form of new business model to create new products, new technology, new services, and new processes in order to increase economy value to the nation. Innovation is being used as a catalyst for the country in moving toward knowledge-based economy and society in this new millennium.</p> <p>Over the past year, NIA has tried to build a fully-efficient system to promote national innovation systems by providing both technical and financial supports to open business opportunity for private sector. Whereas technical supports help integrating and acquiring knowledge from research and development domain to confirm technological possibility. Financial supports includes Good innovation...zero interest, Technology Capitalization, Innovation Cluster Grant, and Venture Capital, which are driving forces for investing in innovation.</p>
Year of Establishment	October, 2003
Vision	"Expert agency in promoting and supporting innovation for national competitiveness"
Mission	"To conduct activities that accelerate innovation in industry, business, government and society in systemic and sustainable ways"
Objectives	<ol style="list-style-type: none"> 1. To accelerate national innovation capacity by providing support for innovation development 2. To promote innovation culture and create awareness of innovation at all levels of Thai society 3. To develop the effective National Innovation Ecosystem
Strategy	<ol style="list-style-type: none"> 1-Upgrading Innovation Capability 2-Promoting Innovation Culture

3-Building Up Innovation System	
# of Employees	N/A (just mentioned that they have limited number of staff)
Industries that it serve	Across the board, sectoral industry innovation(Bio Business, Eco Industry, Design and solutions)
Profit/Non Profit	Non-profit
Source of Fund (How do they get their budget)	Government
Role in supporting organizations	Hybrid (fund and catalyst)
Ecosystem Focus	Academia and Industry
Governance	consist of board which advise ministers on particular policy areas

There are enterprise-level support programs, macro level programs to foster awareness and recognition of the importance of innovation to the national economy, and provides capacity-building support for the development of an effective National Innovation System.

Programs and Services



Programs:

Strategic innovation Program (focus on: Biopalistics Industry-organic agriculture business)

Industrial innovation Programs (Bio Business, -Eco-Industry, and Design and solution)

Services

Innovation Ambassador: This project aims to create collaborative network of innovation on industrial technology experts. At the early stage of the project, it is focused on honoring research personnel from academic institutions or research institutes to consult and suggest on knowledge management and technology transfer. Additionally, honored research personnel are expected to evaluate market as part of a process to develop innovation projects which are capable of granting NIA supports

IP Management: To serve a growing demand for services in this area, NIA formed the IP Management Unit (IPM) to advise on all issues related to the creation of value from IP assets by both public and private organizations. (they file, sell, value, and do anything about IP)

Macro level program:


Building the national innovation system; Cluster grants and venture capital schemes; Innovation Management and Entrepreneurship (IMEs) professional development program; and Promoting innovation culture

Innovation Culture Promotion:

- 1- Innovation Management Tools
 - Innovation Management Course for Executives (IMEs)
 - Innovation Management School (IMS)
 - Total Innovation Management (TIM)
- 2- Innovation Network
 - Innovation Business Network
 - InnoOK Member Card
 - Innovation Ambassador
- 3- Awards
- 4- Organizational Image Promotion

KPIs

N/A


Entity Number 6	
Organization Name	Technology Strategy Board
Website	http://www.innovateuk.org/
Logo	
Type of Organization	<i>An executive non-departmental public body (NDPB), established by the government and sponsored by the Department for Business, Innovation and Skills (BIS)</i>
Country	UK
Year of Establishment	2007
Vision	For the UK to be a global leader in innovation and a magnet for innovative businesses, who can apply technology rapidly, effectively and sustainably to create wealth and enhance quality of life.
Mission	To promote and support research into and development and exploitation of science, technology and new ideas for the benefit of business, in order to increase sustainable economic growth and improve the quality of life.
Objectives	Stimulate technology-enabled innovation in the areas which offer the greatest scope for boosting UK growth and productivity. Promote, support and invest in technology research, development and commercialization. Spread knowledge, bringing people together to solve problems or make new advances. Advise Government on how to remove barriers to innovation and accelerate the exploitation of new technologies. Work in areas where there is a clear potential business benefit, and helping today's emerging technologies become the growth sectors of tomorrow.
# of Employees	A total staff of around 75
Industries that it serve	<p>Across the board, however they defined priority areas to focus: Advanced materials, Bioscience, Built environment, Creative industries, Electronics, photonics and electrical systems, Emerging technologies and industries, Energy generation and supply, Environmental sustainability, High value manufacturing, High value services, ICT, Medicines and healthcare, Nanotechnology, Transport.</p> <p>The key technology area of ICT focuses on the software components of ICT systems as well as their alignment with people and processes. The Electronics, Photonics and Electrical Systems (EPES) key technology area covers the hardware components of ICT as well as topics such as lighting which are outside the scope of ICT.</p>
Profit/Non Profit	Non-profit
Source of Fund (How do they get their budget)	<i>The activities of the Technology Strategy Board are jointly supported and funded by Dept. for business, innovation and skills (BIS) and other government departments, the devolved administrations, regional development agencies and research councils.</i>
Role in supporting organizations	Hybrid (fund and catalyst)
Ecosystem Focus	Academia and Industry

Governance	consist of board which advise ministers on particular policy areas
Programs and Services	<p>Knowledge Transfer Networks : A KTN is a single over-arching national network in a specific field of technology or business application which brings together people from businesses, universities, research, finance and technology organizations to stimulate innovation through knowledge transfer. KTNs have been established and are funded by government, industry and academia. They bring together diverse organizations and provide activities and initiatives that promote the exchange of knowledge and the stimulation of innovation in these communities. There are currently 24 KTNs. The KTNs are now hosted on _connect, a powerful networking platform. _connect is a place that facilitates open innovation, where people can network, share information.</p> <p>Collaborative research and development: Collaborative research and development (R&D) is designed to assist the industrial and research communities to work together on R&D projects in strategically important areas of science, engineering and technology - from which successful new products, processes and services can emerge. Regular competitions for funding of collaborative R&D projects have been held since 2004, and by June 2007 a portfolio of over 600 projects was being supported with a combined business and Government investment in excess of £1 billion.</p> <p>Grant for R&D: A new Technology Strategy Board scheme is offering funding to small and medium-sized enterprises (SMEs) to engage in R&D projects in the strategically important areas of science, engineering and technology, from which successful new products, processes and services could emerge. Three types of grants (Proof of concept, proof of market, and prototype)</p> <p>Knowledge Transfer Partnerships: helping businesses to improve their competitiveness and productivity through the better use of knowledge, technology and skills that reside within the UK knowledge base. KTP enables companies to identify the most appropriate source for the knowledge or capability they are seeking from within the UK's knowledge base (universities, colleges or research organizations). Government contributes towards the knowledge base partners' cost of participation, whilst the company makes up the balance of the project cost.</p> <p>Micro and Nanotechnology Centers</p> <p>International programs: Thinking and acting globally.</p> <ul style="list-style-type: none"> • provide support for UK business involvement in Eureka and Eurostars, • provide advice through the FP7UK network, hosted on the _connect platform, and a network of National Contact Points to help UK companies participate in the European Framework program, • provide support for some specific EU activities. <p>SBRI program: aims to use government procurement to drive innovation. It provides business opportunities for innovative companies whilst solving the</p>


needs of government departments.

Additional Information

A large set of high quality publications on strategy per sector and programs and their results. <http://www.innovateuk.org/publications.ashx>

Entity Number 7	
Organization Name	LTN - London Technology Network
Website	http://www.ltnetwork.org/default.asp
Logo	
Type of Organization	Not-for-profit company owned jointly by University College London, King's College London and Imperial College London.
Country	United Kingdom
Year of Establishment	2001
Overview and Objectives	LTN and Enterprise Europe Network are dedicated to improving the competitiveness of UK industry through more effective interaction between the science and technology research base and industry. Effective interaction requires identifying your needs and finding and accessing the knowledge and experience of those who can help. Crucially, we employ a number of technology consultants - people with broad experience of knowledge transfer who can facilitate all projects
Vision	NA
Mission	LTN's mission is aligned with the UK Government's Science and Innovation Strategy which is "Helping companies succeed through technology-intensive innovation"
# of Employees	NA
Industries that it serve	<p>Life Science sectors: Biotechnology; pharmaceuticals; drug delivery; medical devices; diagnostics; animal health and agriculture.</p> <p>Physical Sciences sectors: include Electronic Engineering, Materials, Mechanical Engineering, Physics, and Chemistry.</p> <p>Software/Projects sectors: include Computing, Design, Medical Imaging and Civil Engineering.</p> <p>Environmental sectors: include Energy, Waste, Water, Built Environment, Resource Management, Transport, and Climate Modeling.</p>
Profit/Non Profit	Non Profit
Source of Fund (How do they get their budget)	<p>At the beginning they received fund from Ministry of Trade and Industry (£4M).</p> <p>Source of Fund:</p> <ul style="list-style-type: none"> • European Union • Higher Education Funding Council for England (HEFCE) • The London Development Agency • East of England Development Agency (EEDA) • South East of England Development Agency (SEEDA) • THINK LONDON • London First • The Department of Trade and Industry

Role in supporting organizations (Pure Fund - Catalyst/Mobilize - Hybrid)	Provide services , no financial support
Ecosystem Focus (Academia - Industry)	<ul style="list-style-type: none"> • Business • Academics
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	Owned by University College London, King's College London and Imperial College London.
Programs and Services	<p>1. Finding Innovation: (Access to 6000 members and 70 Innovation Centers) - Assist in Product Development, Process Improvement, Analysis and testing</p> <p>2. Supplying Innovation : Technology Offers</p> <p>3. Networking</p> <p>4. The Process: Help Companies define their requirements (R&D, Specific Technology) and help them find the right partner (Academic Partners/Other Companies)</p>
Additional Information	<p>* Organize Monthly Networking event</p> <p>* They have SIG from (Industry /Academia/Government) (ICT, Environment, Emerging Medical, Security and Sensing) main purpose to transfer technology and knowledge from Academia to Business.</p> <p>* Meet 2-3 times a year then do annual networking events. They have closed protected group for them to share best practices. SIG have access to contact of members to give them advices (Mini Platform).</p> <p>* The ICT group is composed of 700 members and their areas of interest in: Cloud Computing, Intelligent Transportation, Emerging Applications for 3D technologies, Green IT, Intelligent Devices, Climate modeling risk management and adaption</p>
KPIs	NA

Entity Number 8	
Organization Name	NESTA - National Endowment for Science, Technology and the Arts
Website	http://www.nesta.org.uk/
Logo	
Type of Organization	They started as a Governmental Organization then transformed to be volunteer organization based on support and fund from other organizations. One of UK largest Seed-Stage Investors
Country	United Kingdom
Year of Establishment	1998
Overview and Objectives	They invest in early-stage companies, inform policy, and deliver practical programs that inspire others to solve the big challenges of the future. NESTA does not work alone; their success depends on the strength of the partnerships they form with innovators, policymakers, community organizations, educators and other investors. They bring the best ideas, new flows of capital and talented people together, and encourage others to develop them further.
Vision	NA
Mission	Make the UK more innovative
# of Employees	NA
Industries that it serve	<ul style="list-style-type: none"> • ICT (SW – HW) • Healthcare • Clean Tech
Profit/Non Profit	Mix – Offer Fund and Supporting Services and at the same time they are seed investors and invest in companies
Source of Fund (How do they get their budget)	Have endowment Fund over £ 300 Million (lottery funding), they depend on the interest of Endowment in addition to the profit from their investment in companies in addition to support from Public Private organizations
Role in supporting organizations (Pure Fund - Catalyst/Mobilize - Hybrid)	Hybrid Invest around £500,000 - £1 million in Startup companies as a lead investor
Ecosystem Focus (Academia - Industry)	<ul style="list-style-type: none"> • Academia • Industry • Community (Individuals)
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	They started as a Governmental Organization then transformed to be volunteer organization based on support and fund from other organizations.

Programs and Services

4 main Tracks:

1. Economic growth
2. Public Services Lab
3. Creative economy
4. Investment

Track 1: Economic Growth (10 Programs):

1. **Measuring Innovation:** NESTA is developing the Innovation Index that will improve the way the UK measures investment in innovation and its effects.
2. **Orange Service Call +Reward (OSCR):** is a Discover program that brings together Corporate Connect, Orange, live/work and Wireless Innovation.
3. **Corporate Open Innovation**
4. **Financial Architecture:** Venture capital, Business Angels, Bank Lending
5. **Seed Camp:** initiative to support the next generation of technology entrepreneurs, by providing seed funding plus access to the collective experience of mentors. (Seed Camp Week) for 1st time Entrepreneurs - <http://www.seedcamp.com/>
6. **Design London**
7. **Microelectronics Academy:** is an incubator-style, the aim of the Academy is to de-risk microelectronics start-ups through partnering with their supply chain and providing access to quality people.
8. **Bio-Angels:** NESTA and the Bio-industry Association are championing a series of meetings to promote angel funding into appropriate Life Science (medtech, biotech) companies.
9. **British IP Library:** The British Library's Business and IP Centre facilitates access to the Library's unrivalled source of information on intellectual property, helping entrepreneurs to identify just how novel their idea is, as well as its market potential and competition base. The Centre also offers training courses and meeting space. Over 6,000 entrepreneurs used the service between 2007 and 2009. (<http://www.bl.uk/bipc/>)
10. **Springboard:** NESTA Springboard is a 13 week mentoring program which combines support and networking opportunities, as well as up to £15,000 of investment capital. (Run from April to July)

Track 2: Public Services Lab:

1. **Creative Council:** Creative Councils is a new program from NESTA, working with the Local Government Group, to support local authorities to develop and implement radical innovations that meet the challenges of tomorrow. Over the next two years they will be working with a small group of pioneering local authorities across England to develop, implement and spread transformational new approaches to meeting some of the biggest medium and long-term challenges facing communities and local services.
2. **Supporting Social Enterprises** (Supporting social venture intermediaries, Addressing the structural barriers to investment)
3. **Neighborhood Announce:** The Neighborhood Challenge is a new program from NESTA, working with the Big Lottery Fund, to support community-led innovation. It aims to show how community organizations – when equipped with the right skills, practical tools and small, catalytic amounts

of money – can stimulate people to work together to create innovative responses to local priorities, particularly in neighborhoods with low levels of social capital.

4. **Your Local Budget:** is supported by NESTA and delivered in association with the Big Society Network and Participatory Budgeting Unit. Participatory Budgeting is an approach to involving people in the decisions that affect their lives.
5. **Prototype Barnet:** Services development and creation. Through the Prototype Barnet project, the Council hopes to build the capacity of staff to use prototyping in service design on an ongoing basis, as well as to create a new and better way to reach out to and support the community's most isolated and vulnerable families.
6. **Market it Local competition:** Make it Local aims to show how local authorities can work with digital agencies to unlock their data and provide really useful web-based services for their citizens.
7. **Aging:** Develop innovative solutions for aging community (More societal Interactions - Work beyond the retirement age - Old Entrepreneurs), First 2 initiatives , 20 days of non financial support + 50,000 for testing service ideas.
8. **idiscover (Pilot till july 2011):** idiscover is exploring how to put power into the hands of young people to choose learning experiences that will help them develop the skills they will need for the future.
9. **Co-Production study.**
10. **Reboot Britain:** In this program they are testing the idea that web 2.0 and digital technologies are able to deliver more for less in four key ways:
 1. Developing a better understanding of users' needs, reducing costs by eliminating those aspects of services which are not serving users, and using technology to serve Exploiting non-state resources, by using available infrastructure, volunteers, advocates, and co-production approaches.
 2. Accessing and unlocking 'non-state' resources.
 3. Intervening early and diverting spending.
 4. Scaling services using social media and other digital tools to deliver personalized services to large numbers of users.
11. **Big Green Diffusion:** The Big Green Diffusion project sets out to explore ways of encouraging the take-up of green initiatives through 8 projects.
12. **Big Green Challenge:** The Big Green Challenge was NESTA's £1 million challenge prize designed to stimulate and support community-led responses to climate change.
13. **Me Tycoon:** MeTycoon is a fun way for young people to learn about the wide range of careers that are open to them. The game provides an accessible format for young people to understand how qualifications and the development of wider skills can lead to fantastic opportunities later in life. The application received award in U.S. Serious games in 2010.

Track 3: Creative Economy:

1. **Geography of Innovation:** Composed of List, Map and guidance of creative clusters in UK. It identifies the nation's top 'creative hotspots', areas which host clusters of creative businesses promoting innovation and economic growth across their region.


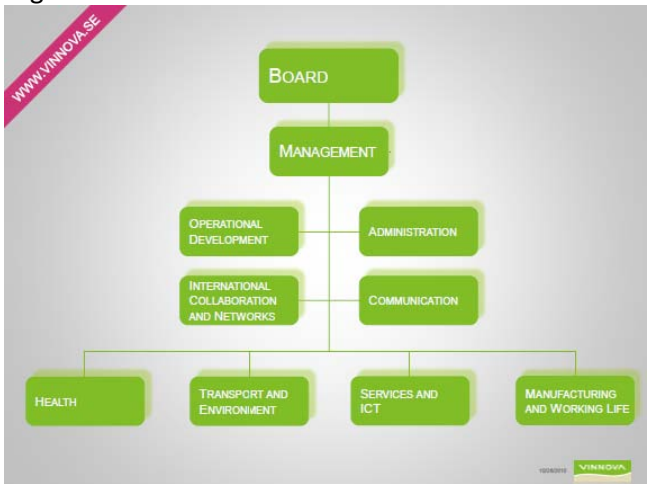
2. **Hyper Island:** NESTA is working in partnership with Hyper Island to develop a digital media educational program for 18-25 year olds in the UK that produces industry-ready workers.
3. **Games Consortium:** NESTA is piloting an initiative that will help developers to publish their games direct to market.
4. **Videogames and visual Effects Skills Reviews:** Set out key recommendations to ensure the future of the UK video games and visual effects industries will be booming.
5. **Creative Business Mentor Network.**
6. **Creative Enterprise Toolkit:** Enterprise resource toolkit contains tried and tested methods for teaching enterprise skills to creative individuals who are thinking about setting up a business.(Downloadable Worksheets and Case Studies accompanied by Tutor notes and supporting information).

Track 4:Investment:

In 4 areas (HW-SW-Clean Tech - Healthcare)

KPIs

N/A

Entity Number 9	
Organization Name	VINNOVA
Website	www.vinnova.se
Logo	
Type of Organization	VINNOVA, Swedish Governmental Agency for Innovation Systems, and is Sweden's innovation agency.
Country	Sweden
Year of Establishment	2001
Overview and Objectives	<p>VINNOVA's activities consist of increasing the cooperation between companies, universities, research institutes and other organizations in the Swedish innovation system. They do this in a number of ways, including long-term investment in strong research and innovation milieus, investment in projects to increase commercialization of research results and by creating catalytic meeting places in the form of conferences and seminars.</p> <p>VINNOVA sees international competitiveness and international co-operation as integral parts of its objectives and strategies. Within the framework of its programs, VINNOVA identifies leading international research and innovation environments and encourages collaboration with these.</p> <p>Objective: Promote sustainable growth in Sweden by funding needs-driven research and the development of effective innovation systems.</p>
Vision	NA
Mission	Increase the competitiveness of Swedish researchers and companies.
# of Employees	<p>200 Employees.</p> <p>Organizational Structure:</p> 

Industries that it serve	<ul style="list-style-type: none"> • ICT • Health • Manufacturing • Transportation • Environment
Profit/Non Profit	Non-Profit
Source of Fund (How do they get their budget)	220 million euro to invest in new and ongoing projects each year
Role in supporting organizations (Pure Fund - Catalyst/Mobilize - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	<ul style="list-style-type: none"> • Academia • Industry
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	<ul style="list-style-type: none"> • Ministry of Enterprise • Ministry of Energy • Ministry of Communication
Programs and Services	<p><u>12 Programs (Programs of Interest No 5,6,7,10):</u></p> <ol style="list-style-type: none"> 1. Biotechnology 2. Environmental and Energy Technology 3. Gender 4. Health 5. Information and Communications Technology 6. IT Implementation 7. Organization and management 8. Product Realization 9. Security 10. Services 11. Transportation 12. Materials <p><u>Programs of Interest No 5,6,7,10:</u></p> <p><u>5. Information and Communications Technology</u></p> <p>a) Future Communication: The purpose of the Future Communication program is to generate innovative research results that offer new solutions based on information and communication technology (ICT). The goal is successful new products and services, chiefly within ICT and data/telecoms but ultimately in other industries too.</p> <p>b) NORDITE: VINNOVA and the Research Council of Norway have been running a joint R&D program for the ICT sector since 2005.</p> <p><u>6. IT Implementation</u></p> <p>a) Citizen services: The program Citizen Services has the objective to reach</p>

a more effective and citizen-centric public administration in the Nordic-Baltic region. The goal for the program is to develop useful and effective national public e-services for the citizens. The program is a result of the NORIA-net project Citizens' Services funded by NordForsk during 2008-2009. The program will support projects in the field of

- Service development from the perspective of the citizens' needs
- Research projects with focus to create new knowledge for service providers; both public and private.
- To increase the cooperation and knowledge transfer between the public and the private e-service sector.

The program will be implemented by financing projects through evaluation processes in two separate calls for proposals, planned for 2010 and 2011. The calls are funded through a common pot provided by the funding partners.

b)E-Government: VINNOVA's efforts in the field of e-government based on user requirements and focuses on creating high capacity, efficiency and productivity in the public sector.

c) Everyday IT: VINNOVA is invested in social and economic growth by ensuring that people are involved, creative and enterprising, leading to the sustainable development of economy and welfare. Parts of the program are aimed at small and medium-sized businesses. The subject area for calls are IT-based products and services that creates a more practical and effective life for the individual.

d) Living Labs: The aim of the program is to improve the ability of Swedish companies and organizations to develop competitive, IT-based services or products in co-operation with users.


7. Organization and management

a) Dynamic Innovation System in Change: The program Dynamic Innovation Systems in Change deals with the impact of globalization and structural change plus labor market dynamics. This comprises elements such as mobility, skills supply, adaptability and job creation. The goals of the program are to improve companies' and organizations' capacity to manage structural changes through research and development efforts. These initiatives increase access to practical and scientific knowledge and use this in new models and methods.

b) Innovation process and Entrepreneurship: The overall aim of the program Innovation Processes and Entrepreneurship is to contribute to improved capacity for innovation in companies - in terms of both renewal and practical expertise in running effective innovation processes. The emphasis is on management of innovation processes and conditions for development of new products and businesses.

c) Management and Work Organization Renewal: The program Management and Work Organization Renewal focuses on the importance of strategic management and work organization for well-functioning

	<p>workplaces and thereby the efficiency and long-term development of operations. The goal is new or improved working methods and organizational solutions which safeguard and develop ideas generated within the organization or by other actors. In the long-run, it is anticipated that these will result in new or improved work processes, products or service offerings.</p> <p><u>10. Services</u></p> <p>a) Citizen Services: discussed above</p> <p>b) E-Government: discussed above</p> <p>c) E-health: VINNOVA's efforts in the field of e-health are focused on creating services and IT-based solutions based on the patient and the relatives and the immediate care needs of its staff.</p> <p>d) Innovation in Service Society: Production of services is central to most activities from basic industries, communications and logistics for the government and health care. VINNOVA sought of increasing knowledge formation in the field of services and clarify the service's role as economic drivers. VINNOVA has launched several calls within this area. In 2007 they launched a first call on service innovations. It was followed by a focus on business models. These calls that stimulated the collection of research and development to support new services.</p>
<p>Additional Information</p>	<ul style="list-style-type: none"> • <u>Beneficiaries:</u> <ol style="list-style-type: none"> 1. SMEs 2. Universities 3. Research Institutes 4. Local and Regional Authorities 5. Individual Researchers • VINNOVA has the national responsibility for providing information and advice on EU's Framework Program for Research and Technical Development, FP7. • VINNOVA is also the National Co-coordinator (NCC) for COST and the Swedish co-coordinator for both EUREKA and Eurostars and runs the national EUREKA office. • Focal Point of ERA-NET in Sweden is located in VINNOVA
<p>KPIs</p>	<p>NA</p>

Entity Number 10	
Organization Name	Center for innovation Incubation and Entrepreneurship
Website	http://www.cieindia.org/
Type of Organization	Section-25 (non- profit organization)
Logo	 <p>Centre for Innovation Incubation and Entrepreneurship</p>
Country	INDIA
Year of Establishment	N/A
Vision	N/A
Mission	To promote innovation and entrepreneurship in India
Objectives	enable most of what may be required by entrepreneurs through seed-funding, incubation, mentoring, training, knowledge dissemination and best practice research
# of Employees	N/A
Industries that it serve	Across the board, focus in ICT sector
Profit/Non Profit	Non profit
Source of Fund (How do they get their budget)	Government
Role in supporting organizations(Pure Fund - Catalyst - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	both
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	setup at the Indian Institute of Management Ahmedabad (IIMA) with support from Gujarat Government and Department of Science and Technology (Government of India)
Programs and Services	<p>Power of IDEAS: The Power of Ideas is an initiative by The Economic Times, Department of Science and Technology (Government of India) and IIM Ahmedabad's CIIE to develop a stronger entrepreneurial ecosystem in India and provide mentoring, networking and seed-funding to the best ideas across the country. www.ideas.economictimes.com</p> <p>MentorEdge is an initiative by Mentors and Experts across India to provide hand-holding, mentoring and networking support to innovative start-ups. It is a country wide structured network of mentors aimed at helping aspiring entrepreneurs through advisory support on various strategic and operational decisions.</p> <p>Discover stars: is an initiative by the Indian Institute of Management, Ahmedabad implemented in partnership with reputed technical institutes</p>

and coordinated by IIMA's Centre for Innovation, Incubation and Entrepreneurship (CIIE) to support the national innovation eco-system.

Focus area: ICT sector

Seed fund: investing in seed-stage start-ups across technology sectors

ICT incubation: iAccelerator is an incubator of internet & mobile startups in India. We looking for brilliant individuals and teams who want to make a dent in the universe and do so profitably


Cleantech Incubation :identify, encourage and incubate entrepreneurial ideas aimed at solving the energy crisis through use of new clean energy technology an business models.

Healthcare incubation: The Piramal Prize is a partnership between Piramal Foundation and Centre for Innovation, Incubation, and Entrepreneurship at IIM Ahmedabad to enable bold entrepreneurial ideas with potential to reduce the burden of disease across India. The award recognizes high-impact models that propose innovative solutions which directly or indirectly address India's healthcare crisis.

Publications: carries out extensive academic research in the area of innovation, incubation and entrepreneurship - often published in the form of articles, research working papers and books. We aim at making the best practices available to aspiring entrepreneurs, innovators and policy makers.

KPIs

N/A

Entity Number 11	
Organization Name	<i>Europe INNOVA</i>
Website	http://www.europe-innova.eu/web/guest/about
Logo	
Type of Organization	<i>European initiative under CIP program</i>
Country	<i>Europe</i>
Year of Establishment	<i>under the 6th Framework Program</i>
Vision	<i>N/A</i>
Mission	<i>N/A</i>
Objectives	<i>The fundamental objectives of this initiative fall in line with the policy direction set out within the FP6 priority of "Structuring the European Research Area". More specifically, Europe INNOVA aspires to inform, assist, mobilize and network the key stakeholders in the field of entrepreneurial innovations such as European citizens, firms' managers, policy makers, clusters' managers, investors and relevant associations.</i>
# of Employees	<i>N/A</i>
Industries that it serve	<i>All industries</i>
Profit/Non Profit	<i>Non Profit</i>
Source of Fund (How do they get their budget)	<i>EU Fund. financed under the Competitiveness and Innovation Framework Program (CIP)</i>
Role in supporting organizations(Pure Fund - Catalyst - Hybrid)	<i>Hybird</i>
Ecosystem Focus (Academia - Industry)	<i>Industry</i>
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	<i>European Commission</i>


Programs and Services

- 1- *Innovation Cluster Networks:*
 - *Net BioCluE - NETworking activity for BIOtechnology Clusters in Europe*
 - *OMNI-NET - Opto-Micro-Nano Innovative Network Exploiting Transversality*
 - *mClusters - Integration of Europe's Mobile ICT Community: Networking Innovation Activities, Entrepreneurs, Clusters and Leading Stakeholders in the Mobile Information and Communication Technology Sector*
 - *NICE - Networking ICT Clusters in Europe*
 - *ENOC - European Network of Optical Clusters*
 - *CENCE - Establishing a cooperative learning platform that facilitates the promotion of entrepreneurial innovation through Connecting Energy Clusters across Europe*
 - *CASTLE - Clusters in Aerospace and Satellite Navigation Technology Applications Linked to Entrepreneurial Innovation*
 - *INNOTEX - The development of a cross cluster best practice platform for entrepreneurial INNOvation for the technical TEXTiles sector*
 - *BeLCAR - Bench Learning in Cluster management for the Automotive sector in European Regions*
 - *TCAS - Transnational Clustering in the Automotive Sector*
 - *ABC-Network - Strengthening and improving entrepreneurial innovation and competitiveness in the agro-food sector through enhancing the Networking of European Agro-Biotech Clusters*
- 2- *Sectoral Innovation Watch (SIW):*
 - *overall aim is to provide policy-makers and innovation professionals with a better understanding of current sectoral innovation dynamics across Europe. sectors of biotechnology, food and drink, electrical and optical equipment, automotive, space and aeronautics, textiles wholesale and retail trade, knowledge intensive services and construction*
- 3- *Innovation Management:*
 - *IMP³rove stands for IMProving Innovation Management Performance with sustainable IMPact.*
- 4- *the European Innovation Platform for Knowledge Intensive Services (KIS-IP):*
 - *the creation of a pan-European platform to better link universities, entrepreneurship and finance in order to foster innovative start-ups in the service*

sector

- 5- *TAKE IT UP - the Europe INNOVA promotion pillar –*
 - *assisting the Europe INNOVA partnerships to develop, test and implement novel services according to users' and market needs. TAKE IT UP supports projects in fine-tuning tools to accomplish the quality principles of Subsidiarity, Novelty, Usability, Replicability, Scalability and Adaptability.*
- 6- *The Eco-Innovation Observatory:*
 - *provides a platform for the structured collection and analysis of an extensive range of eco-innovation information, gathered from across the European Union and key economic regions around the globe.*
 - *Collection and analysis of data on future market and technology trends, liaising with other initiatives at European and National levels*
 - *Foresight activities to gather expert opinions on key emerging eco-innovation fields and issues, and the potential impacts on future markets*
 - *Development of a European eco-innovation scoreboard, assessing indicators at country, sector and thematic levels to identify strengths and weaknesses*
 - *Publication of an annual report on recent trends and emerging markets for eco-innovation*
 - *Thematic reports addressing specific technological and 'horizontal' issues, such as consumer acceptance and public procurement*
 - *Country reports presenting country-level data and trends*
 - *Provision of market and technology intelligence tailored for SMEs users, including trends in financing*
- 7- *the Eco-innovation platform:*
 - *aims to provide a European integrated platform offering support tools and instruments to the innovation business service providers.*

Additional Information	<p><i>Europe INNOVA adopts a sector-based approach that is strategically designed to identify and analyse the leverages and barriers to innovation within specific sectors. It is intended that this approach will lead to sound and targeted policy measures. Furthermore, the sector-based approach will activate cooperation between business clusters in Europe through the establishment of networks between clusters that operate in the same or different domains. Through such cooperation it is envisaged that existing clusters will adopt “outward looking” approaches by establishing learning platforms between them for exchanging experiences, information, good practices and knowledge.</i></p>
KPIs	N/A

Entity Number 12	
Organization Name	Enterprise Europe Network
Website	http://www.enterprise-europe-network.ec.europa.eu/index_en.htm
Logo	
Type of Organization	Governmental
Country	Europe
Year of Establishment	February 2008
Overview	The Enterprise Europe Network is a key instrument in the EU's strategy to boost growth and jobs. Bringing together close to 600 business support organizations from 48 countries, we help small companies seize the unparalleled business opportunities in the EU Single Market.
Vision	N/A
Mission	Helping small companies make the most of the business opportunities in the European Union is the Enterprise Europe Network's mission.
Objectives	N/A
# of Employees	N/A
Industries that it serve	Many industries
Profit/Non Profit	Non Profit
Source of Fund (How do they get their budget)	Co-financed through the Competitiveness and Innovation Framework Program (CIP, 2007-13), an EU funding program designed to make European companies more competitive.
Role in supporting organizations(Pure Fund - Catalyst - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	Industry
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	It builds on the former Euro Info Centre (EIC) and Innovation Relay Centre (IRC) Networks, established in 1987 and 1995 respectively. They report to the EU.
Programs and Services	<ul style="list-style-type: none"> * Going international: they have business database contains thousands of company profiles and you can meet potential business partners in person at their matchmaking events. * Technology transfer: Using Europe's largest database of cutting-edge technologies, containing more than 13,000 profiles, they bring together research and commercial applications. The database is updated with new profiles on a weekly basis. * Access to finance: venture capital and loans; public financial aid; and tax credits. * Research funding: assess your technology to identify your potential, needs

and funding opportunities; help you to formulate project ideas; find you partners; increase your proposal-writing and project management skills; help you to reach cooperation agreements.

* EU law and standards: they connect you to up-to-date, targeted information on European Directives, Regulations and standards, public sector tenders, business and funding opportunities. they also provide specialist market information for companies that are exporting or preparing to import.

* Intellectual property: provides information and advice on intellectual property and patents. they work closely with specialist organisations that help small businesses to use intellectual property rights to protect and profit from their ideas and innovation. they help you to find new markets and export opportunities.

* Speak up on EU law: connect you to the tools that will get your message across, using all the feedback channels available – from commenting on planned legislation and taking part in test panels to proposing alternative solutions.

Additional Information

A number of different organizations help them to support companies:

European Organizations:

EBN – European BIC Network www.ebn.be

Umbrella organisation of more than 200 Business & Innovation Centres (BICs), which promote entrepreneurship and innovation

EURADA - European Association of Development Agencies www.eurada.org

Non-profit organisation aiming to promote regional economic development

Euratex www.euratex.org

The European Apparel and Textile Organisation

European Confederation of Young Entrepreneurs www.yes.be

Association aiming to improve the economic and social performance of yourn entrepreneurship in Europe and representing some 40,000 entrepreneurs under 40 years old.

Eurochambres www.eurochambres.be

Association of European Chambers of Commerce and Industry

FIEC – Fédération de l'Industrie Européenne de la Construction www.fiec.org

European Construction Industry Federation

COBATY International www.cobaty-international.org

International association setting up partnerships with public and private bodies and representing SMEs in the construction and materials sector

EMECA Aisbl <http://www.emeca.com/>

Associate Member

European Major exhibition Centres Association

National organizations

FRANCE

ACFCI – Assemblée des chambres françaises de commerce et d'industrie

Assembly of French Chambers of Commerce and Industry

www.acfci.cci.fr

UBIFRANCE - French Agency for international business development

Industrial and commercial services government agency under the supervision

of the French Ministry of Economy, Industry and Employment
www.ubifrance.fr

Crédit Coopératif www.credit-cooperatif.coop

French cooperative bank

Fondation Sophia Antipolis www.sophia-antipolis.org

"Foundation of sheltering research" in France

GERMANY

Germany Trade and Invest GmbH www.gtai.de

Germany's foreign trade and inward investment agency

DSGV – Deutscher Sparkassen- und Giroverband, EuropaService

German Savings Bank Association

<http://europaservice.dsgv.de>

DZ Bank

German central cooperative bank

www.dzbank.com

EMECA EU working group

European Major Exhibition Centres Association

<http://www.emeca.com/>

ITALY

Unioncamere

Italian Union of Chambers of Commerce, Industry, Handicrafts and
Agriculture

www.unioncamere.it

PORTUGAL

AIP – Associação Industrial Portuguesa

Portuguese Industrial Association

www.aip.pt

SPAIN

Consejo Superior de Cámaras de Comercio, Industria y Navegación de España

Spanish High Council of Chambers of Commerce, Industry and Seafaring

www.camaras.org

Organisations representing EU business interests outside Europe

EU Chamber of Commerce in Korea

Non-profit organisation promoting trade, commercial and industrial relations
between the

EU and Korea

www.eucck.org

EU-Malaysia Chamber of Commerce

Non-profit organisation promoting business interests in Malaysia and
facilitating trade, commerce and investments between the EU and Malaysia


www.eumcci.com

TEBA- Thai European Business Association

www.teba.or.th

KPIs

N/A

Entity Number 13	
Organization Name	European Institute of Innovation and Technology (EIT)
Website	http://eit.europa.eu
Logo	
Type of Organization	Governmental
Country	Europe The EIT headquarters are in Budapest
Year of Establishment	March 2008
Vision	The European Institute of Innovation and Technology (EIT) is to be a key driver of sustainable European growth and competitiveness through the stimulation of world-leading innovations with a positive impact on economy and society
Mission	The mission of the EIT is to grow and capitalise on the innovation capacity and capability of actors from higher education, research, business and entrepreneurship from the EU and beyond through the creation of highly integrated Knowledge and Innovation Communities (KICs)
Objectives	One of the EIT's main objectives is to create a favourable framework for promoting a fresh entrepreneurial culture in Europe. Through its business-oriented approach as well as through its educational component, the EIT will help to train a new generation of entrepreneurs, who have the right skills and knowledge to turn ideas into new business opportunities
# of Employees	N/A
Industries that it serve	<ul style="list-style-type: none"> • climate change • EIT ICT Labs (future information and communication society) • InnoEnergy (sustainable energy).
Profit/Non Profit	Non Profit

Source of Fund (How do they get their budget)	<p>The EIT will be set up following an incremental growth path. An initial contribution from the EU budget (Euro 308.7 million) will help to launch the EIT and the KICs during the 2009-2013 period and will provide the support structure and the conditions necessary for knowledge transfer and networking. KICs will draw on a variety of sources in order to ensure a sound financial base:</p> <ul style="list-style-type: none"> • National/Regional funding – e.g. grants from National educational or research councils • Community (non-EIT) funding - e.g. FP7 research grant or structural funding § Private funding – e.g. grant from a private foundation or contribution from private business • The participant's own resources - e.g. cash from the participant's own treasury or in-kind contributions such as the use of buildings (teaching facilities, laboratories, offices) or staff that the partners place at the disposal of the KIC without charge • EIT funding – the EIT grant to the KIC .
Role in supporting organizations(Pure Fund - Catalyst - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	Both of them
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	European Commission
Programs and Services	<p>1- The Strategic Innovation Agenda (SIA) is the strategic policy document that will outline the long-term priority fields of the EIT for future initiatives for a period of seven years. The major elements of the SIA, as outlined in the EIT Regulation, are:</p> <ul style="list-style-type: none"> ○ an overview of the planned higher education, research and innovation activities, ○ an assessment of its socioeconomic impact and its capacity to generate the best innovation added-value, ○ an estimate of financial needs and sources in view of the future operation, long-term development and funding of the EIT ○ an indicative financial plan covering the period of the financial framework <p>2- The EIT will encourage higher education institutions to focus on developing innovative curricula that encourages more entrepreneurship, creativity and leadership: An open concept to innovation and entrepreneurship, encompassing but not confined to setting up a business or running an SME.</p>


- In view of enhancing employability of graduates across sectors, coherent Master programs and structured Ph.D. trajectories, in order to facilitate the acquisition of transferable skills, in particular entrepreneurial skills. These skills could include personal skills (e.g. team working, communication, self-confidence, taking initiative, problem-solving, taking calculated risk, leadership) and business skills (e.g. basic economics, financial literacy, developing market research, drafting a business plan, raising finance, sales techniques, running a business meeting).
- Entrepreneurship embedded in the curricula and learning offer in order to provide relevant training for future entrepreneurs.
- A climate in which entrepreneurship is nurtured and where students are offered a comprehensive array of technical, financial and human services and means (e.g. incubators, mentoring and coaching, "business angels", seed money) to test out the commercial potential and viability of their ideas/research outcomes.
- Structured opportunities for on-the-job learning, exposing students to the reality of professional life in industry and business
- 3- The EIT Entrepreneurship Agenda is set up in close collaboration with the three KICs and will gradually evolve as KICs implement, learn and share their activities. To this end, the EIT is organising cross-KIC learning seminars and will initiate a number of integrative actions in support of KIC entrepreneurship development

Additional Information

Knowledge and Innovation Communities (KICs) are the EIT's operational base.
 The first three KICs were designated in December 2009: Climate-KIC (climate change), EIT ICT Labs (future information and communication society) and KIC InnoEnergy (sustainable energy).


KPIs

N/A

Entity Number 14	
Organization Name	Department for Business, Innovation and Skills (BIS)
Website	http://www.bis.gov.uk
Logo	
Type of Organization	Governmental
Country	UK
Year of Establishment	5 June 2009
Vision	Creating the best conditions for private sector growth
Mission	BIS is building a dynamic and competitive UK economy by: creating the conditions for business success; promoting innovation, enterprise and science; and giving everyone the skills and opportunities to succeed. To achieve this it will foster world-class universities and promote an open global economy.
Objectives	<p>1- Enable local authorities and businesses to determine the development strategies for their local area, in ways that support economic growth and help to rebalance the economy.</p> <p>2- Secure the future of the universal postal service and create a sustainable future for Royal Mail and the Post Office network.</p> <p>3-Create a dynamic and efficient skills system with informed, empowered learners and employers served by responsive colleges and other providers in their areas</p> <p>4-Establish a higher education, science and research framework that promotes world-class competitiveness in teaching and research.</p> <p>5- Ensure progression, fair access and better quality for students.</p> <p>6- Strengthen links between universities and industries and support innovation and technology development</p> <p>7-Help small and medium-sized businesses start and thrive through better business support, improved access to finance and stronger competition, with fewer market barriers to entry, creating a more entrepreneurial culture</p> <p>8-Promote open and fair global markets, improve UK Trade & Investment's focus on generating high-value inward investment, and strengthen the capability of UK exporters</p> <p>9-Create a business environment that supports long term investment and sustainable growth, reducing regulation, creating more flexible labour markets, reforming corporate governance and ensuring that intellectual property laws promote commercial innovation</p>

	10- Strengthen consumer protections
# of Employees	2,700 staff
Industries that it serve	All industries
Profit/Non Profit	Non-Profit
Source of Fund (How do they get their budget)	The department's budget for 2011/12 is £17.6 billion
Role in supporting organizations(Pure Fund - Catalyst - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	Both
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	the board includes(President of the Board of Trade, Minister of State for Universities and Science, Minister of State for Further Education, Skills and Lifelong Learning, Minister of State for Business and Enterprise, Minister of State for Trade and Investment, Minister for Employment Relations, Consumer and Postal Affairs, and Parliamentary Secretary for Business, Innovation and Skills)
Programs and Services	<p>1-fostering competitive markets through the right business law framework, enabling companies to compete freely and giving consumers choice and value.</p> <p>2-Through enterprise and business support they strengthening the enterprise environment for small businesses and enabling more people and communities to set up in business.</p> <p>one of their program is Enterprise Capital Funds (ECFs) address a market weakness in the provision of equity finance to SMEs by using Government funding alongside private sector investment to establish funds that operate within the 'equity gap'</p> <p>3- helping British industry increase its productivity and develop world-class competitiveness by supporting strategically important business sectors through different initiatives</p> <p>4- help UK firms to trade with other countries in three key areas of importance to companies trading and exporting internationally: Europe, trade and export control.</p> <p>5-fostering world-class higher education to provide the nation with the high level skills needed for economic success, while ensuring excellence in teaching and research.</p> <p>6-leads on the innovation agenda and is taking action to boost innovation in the economy and across the public sector</p>

<p>Additional Information</p>	<p>Priorities:</p> <ol style="list-style-type: none"> 1. Rebalance the economy across sectors 2. Rebalance the economy across regions 3. Safeguard the future of Royal Mail and the Post Office 4. Build an internationally competitive skills base 5. Support universities, science and research in building a strong, innovative economy 6. Boost enterprise and make this the decade of the entrepreneur 7. Stimulate exports and inward investment 8. Create a positive business environment 9. Protect and empower consumers
<p>KPIs</p>	<p>Lots of KPIs for each priority area so for example:</p> <p>Science and Innovation</p> <p>Improve the relative international performance of the UK research base and increase the overall innovation performance of the UK economy, making continued progress , including through effective knowledge transfer amongst universities, research institutions and business.:</p> <p>Element 1: World-class research at the strongest centres of excellence in the UK.</p> <p>Progress against this element was judged using a basket of six indicators including aspects of scientific excellence, productivity and development of trained researchers. These indicators were derived from Evidence Ltd's international benchmarking study into the performance of the UK research base.(Share of world citations,Researchers per 1000 workforce,Citations per £1 of publicly performed R&D,Citations relative to GDP, Citations per researcher)</p> <p>Element 2: : Greater responsiveness of the research base to the needs of the economy and public services.</p> <p>(Full Time Equivalent staff employed in commercialisation offices, Number of patent applications, Number of patents granted, Number of licensing agreements, Income from IP licensing, Number of spin-outs, Income from business consultancy</p> <p>Innovation in the market</p> <ol style="list-style-type: none"> 1- Percentage of establishments that had introduced a new product, service or process improvement in the three years preceding the survey 2- Average percentage of turnover in establishments that was accounted for by new or significantly improved products and services in the three years preceding the survey 3- Percentage of establishments that were "innovation active" in the three years preceding the survey 4- Employment of qualified scientists and engineers in business 4- Proportion of businesses that collaborate with Higher Education Institutions

Entity Number 15	
Organization Name	Wellness and Health Innovation (WHI)
Website	http://www.wellnesshealthinnovation.org/
Logo	
Type of Organization	National Initiative
Country	Scotland
Year of Establishment	N/A
Vision	Using a wealth of skills, knowledge and experience, and an approach specifically tailored through feedback and consultation, we are helping Scotland establish itself as world leader in this field.
Mission	Provide broad support, tailored advice, proven expertise and an established network of partners and contacts to companies offering innovative new products, services and applications. Our time-served and expert knowledge of technology and innovation will support your product from concept, through feasibility studies and validation, to development advice
Objectives	Its aim is to foster and grow new and established Scottish companies and build expertise in the wellness and health industry, which is rapidly expanding
# of Employees	N/A
Industries that it serve	The focus of healthcare products and services (Mainly ICT for Health); <ul style="list-style-type: none"> ▪ lifestyle management ▪ Independent assistive living ▪ Electronic Medical Records ▪ Telemedicine: Consumer Health Informatics ▪ Health knowledge management ▪ Virtual healthcare teams ▪ mHealth or m-Health ▪ Medical research ▪ Healthcare Information Systems
Profit/Non Profit	Non Profit
Source of Fund (How do they get their budget)	National fund
Role in supporting organizations(Pure Fund - Catalyst - Hybrid)	Catalyst
Ecosystem Focus (Academia - Industry)	Industry
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	Part of the Innovation Centers (Scotland)

Programs and Services

A dedicated team of expert advisors will work to provide:

- market intelligence
- product, technology and innovation support
- business development
- ask the expert


During analysis of the company development life cycle, they apply some key principles and approach to work on a one-to-one basis with clients by providing:

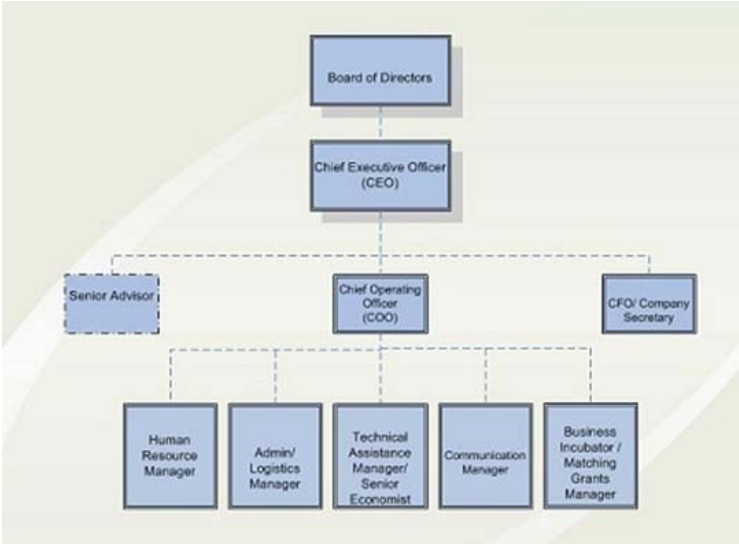
1. **Road mapping** - assisting with product definitions and development road maps
2. **Due dilligence** - advising on refining the uniqueness and robustness of business propositions
3. **Technology audit** - advising on technology competition, IP, risk and scalability
4. **Innovation toolkit** - providing support for innovation methodologies
5. **Eco-system analysis** - highlighting value chains within the wellness and health marketplace
6. **Brokering** - facilitating technical collaborations and
7. **Connections** with relevant partners and stakeholders

Additional Information

KPIs

N/A

Entity Number 16	
Organization Name	Competitiveness Support Fund
Website	http://www.competitiveness.org.pk/subpage.php?sub=15&pageid=15
Logo	
Type of Organization	Governmental Initiative : Joint program between Government of Pakistan, Ministry of Finance, and USAID (Limited Scope Grant Agreement)
Country	Pakistan
Year of Establishment	Started in 2005 and in 2006 started the support of USAID
Overview and Objectives	<p>The Competitiveness Support Fund is based on international best practices (India, Thailand, Turkey, Ireland, and Finland).</p> <p>Objectives:</p> <ul style="list-style-type: none"> • To strengthen and make the private sector more competitive • To improve the policy framework needed for innovation-based competitiveness <p>The Competitiveness Support Fund Activities:</p> <ul style="list-style-type: none"> • Providing input into policy decisions • Working to improve regulatory and administrative frameworks • Enhancing public-private partnerships within the country • Providing technical assistance and co-financing for initiatives related to entrepreneurship, business incubators and private-sector led initiatives with research institutes and universities that contribute to creating a knowledge-driven economy • Helping producers along the value chain that contribute to ultimate product quality by obtaining better value and better prices for quality products • Improving cooperation throughout the Pakistani economy • Contributing to poverty alleviation by providing more income for producers and better employment prospects for employees
Vision	Reposition the Pakistan Economy on a more global competitive footing
Mission	<ol style="list-style-type: none"> 1. The development of innovation systems 2. Up gradating of enterprises' competitiveness 3. Support Start-ups that have completed the business incubation process 4. Commercialization of the results of research 5. Pilot projects that demonstrate the impact of better strategy 6. Support Competitive enterprises that have potential for increasing

	a sector's domestic market and export
# of Employees	NA – but the organizational Structure is:  <pre> graph TD Board[Board of Directors] --> CEO[Chief Executive Officer (CEO)] CEO -.-> SA[Senior Advisor] CEO --> COO[Chief Operating Officer (COO)] CEO --> CFO[CFO/ Company Secretary] COO --> HRM[Human Resource Manager] COO --> Admin[Admin/ Logistics Manager] COO --> Tech[Technical Assistance Manager/ Senior Economist] COO --> Comm[Communication Manager] COO --> Biz[Business Incubator / Matching Grants Manager] </pre>
Industries that it serve	The following were mentioned but it's not enclosed on them: <ul style="list-style-type: none"> • Automotive • Agriculture • ICT
Profit/Non Profit	
Source of Fund (How do they get their budget)	<ul style="list-style-type: none"> • Private sector • Government of Pakistan • Research institutions • International donors
Role in supporting organizations (Pure Fund - Catalyst/Mobilize - Hybrid)	Hybrid
Ecosystem Focus (Academia - Industry)	<ul style="list-style-type: none"> • Academia • Industry
Governance (reporting to a ministry or PM or president or independent), Independent entity or part of a Holding Body)	CSF is under the umbrella a of the Ministry of Finance however they are it is a totally independent body in order to ensure the independence and effectiveness of the CSF and its operations.
Programs and Services	3 Programs / Windows: <ol style="list-style-type: none"> 1. Technical Assistance 2. Matching Grants/Business Incubators 3. Venture Capital

1. Technical Assistance

The Technical Assistance window is divided into:

1. **Policy Assistance** (Improve Rank in Competitiveness Report)
2. **Industry Development and Sector Studies:** Select specific sectors every year, study it and set Improvement plan (Automotive - Agriculture)
3. **Partnerships:** USAID, Sindh Government, Trade Development Policy of Pakistan, Higher Education Commission, WEF, Pakistan Business Council
4. **Communication Strategy and Stanford Innovation Journalism Program:** CSF has started a program of sponsoring participation of leading Pakistani journalists in the Innovation Journalism Fellowship Program at Stanford University in California. The first INJO group delegation went in February 2007 on a six month fellowship Program.

2. Matching Grants/Business Incubators

Business Incubators:

- **ICT Services:** An incubator can provide ICT training, advice and contracting services for websites and management information systems by sharing the cost of telecommunications and broadband access.
- **Management advice :** Advice on a broad range of topics, including business planning, staffing, finding and working with suppliers, identifying the appropriate location for the business, navigating the regulatory landscape.
- **Physical Infrastructure:** Acquiring phone systems, internet service, fax and copy machines, separate generator, conference rooms, and office space.
- **Pre-incubation:** typically involves business counseling to help the incubator understand the idea and its potential, and possibly some training in basic business skills and requirements.

Matching Grants (Co financing):

- Support initiatives/projects from across the country to showcase innovation and enhance competitiveness of the economic sectors through pilot initiatives
- Support linkages between academia/R&D institutions and the private sector aimed at creating knowledge-based enterprises, thus upgrading Pakistan's competitiveness

	<p>3.Venture Capital (Equity Fund)</p> <ul style="list-style-type: none"> • Currently CSF has a lack of private equity venture capital financing but the Fund is planned to be sized between US \$150-250 million • Plan to be through USAID, IFC, and ADB
<p>Additional Information</p>	<p>Pakistan Innovation Initiative: http://www.competitiveness.org.pk/pii/</p> <p>Success Stories: http://www.competitiveness.org.pk/subpage.php?pageid=62</p>
<p>KPIs</p>	<p>USAID use Management System International (MSI) to assess and evaluate the outcome of different programs (http://www.msiworldwide.com/) Goal of MSI is to improve the public management of Entrepreneurship in U.S. and around the world. They provide Toolkit for the assessment of Non Profit Organizations.</p> <p><u>Sample Indicators:</u></p> <ol style="list-style-type: none"> 1. Relevance: <ul style="list-style-type: none"> ○ Degree of addressing the needs of the beneficiaries ○ To what extent did the design of the activates utilize participatory techniques ○ Were the activities designed to meet a felt need of a specific community, target audience, or influential stakeholder ○ Were stakeholders involved in a substantive way throughout the project life cycle 2. Effectiveness: <ul style="list-style-type: none"> ○ Has the initiative/program/activity accomplished its objectives? ○ How were the initial targets established for each activity? ○ Were the targets realistic and appropriate? ○ To what extent were the targets achieved? 3. Impact: <ul style="list-style-type: none"> ○ To what extent did the programs/activities impacted People? ○ How large the Impact was? ○ What is the Impact across Gender, sector, region...etc ○ # of benefits or losses unexpected 4. Efficiency: <ul style="list-style-type: none"> ○ Level of efficiency of resources utilization to reach results ○ Internal rate of Program/Activity in Cost benefit Analysis ○ How cost effective has the program/project/activity been 5. Sustainability: <ul style="list-style-type: none"> ○ Are the results sustained over time ○ Were the activities designed in a manner which focuses on their sustainability after project completion? ○ Was the initial timeframe for the activity realistic to achieve sustainable results? 6. Replication:

	<ul style="list-style-type: none"> ○ To what extent can the activities and results of the project be replicated? ○ Were the activities designed in a manner which focuses on their replication? ○ Were the activities implemented in a manner which focuses on their replication? <p>7. Gender:</p> <ul style="list-style-type: none"> ○ To what extent has the project benefited women? ○ To what extent has the project included women in its staff, partners, agents, etc.? ○ To what extent has the project systemically targeted women in its activities? ○ To what extent have project resources been used to benefit women? ○ How effective has the project been in reaching women? <p>8. Reporting:</p> <ul style="list-style-type: none"> ○ Have the partners fulfilled all of their reporting requirements? ○ Were all branding guidelines followed? ○ Were the reported results accurate and verifiable? <p>9. Public Relations/Media Coverage:</p> <ul style="list-style-type: none"> ○ How effective has the program/project been in getting its story out? ○ Have the program/project work plans contained public relations and media activities? ○ Was the branding strategy clear? ○ Has the program/project highlighted success stories? ○ To what extent have they raised awareness of the activity among intended beneficiaries?
<p>Additional Information</p>	<p>In Egypt MSI have run 2 activities:</p> <ol style="list-style-type: none"> 1. Egyptian Media Development program(Study after Revolution) 2. Improving capacity of Egyptian Civic Organizations (In process till September 2013)